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INTERNATIONAL BAR ASSOCIATION EVENT 2025

An event presented by the IBA European Regional Forum

# 15th IBA French-Italian Day

Thursday 27 November 2025  
Palazzo della Cancelleria, Rome, Italy

## TOPICS INCLUDE:

- The M&A shake-up in the banking and finance sector
- Restructuring: analysis of the current features of restructuring on the two sides of the Alps
- Security and sovereignty: Franco-Italian defence cooperation

For more information or to book email Amanda Atherton [aatherton@gop.it](mailto:aatherton@gop.it)

# Programme

## Event Co-Chairs

Eva Cruellas Sada *Gianni & Origoni, Milan*

Hugo Diener *Darrois Villey Maillot Brochier, Paris*

Luca Andrea Frignani *Chiomenti, Milan; Member, IBA European Regional Forum Advisory Board*

Lionel Lesur *Franklin, Paris*

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Philippe Portier *Jeantet, Paris*

Anne-Lise Puget *Bersay, Paris*

Jean-Daniel Regna-Gladin *PedersoliGattai, Milan*

Claudio Tesauero *BonelliErede, Rome*

## Thursday 27 November

0930 – 1000 **Registration and welcome coffee**

1000 – 1030 **Opening remarks**

Eva Cruellas Sada *Gianni & Origoni, Milan*

Luca Andrea Frignani *Chiomenti, Milan; Member, IBA European Regional Forum Advisory Board*

Martin Briens *French Ambassador in Italy, Rome*

1030 – 1200 **SESSION ONE**

### **The M&A shake-up in the banking and finance sector: analysis of the current consolidation trends in Italy and France**

M&A in Europe's banking sector increased significantly last year, with high-profile and sometimes contentious deals taking place. Among others, Italy's banking sector is experiencing its most significant wave of dealmaking in more than a decade, which will

reshape the Italian financial landscape and will also have an impact on the investments that foreign investors, such as French banks, already hold in Italian banks. Consolidation trends in the banking sector are also seen in France, even at cross-border level. The panel will explore the reasons of the current banking & finance consolidation trend and will address the relevant regulatory, legal and economic aspects of these types of deals.

*Moderator*

Francesco Gianni *Gianni & Origoni, Rome*

*Speakers*

Roberto Petriello *Crédit Agricole, Paris*

Riccardo Quagliana *Banca Monte dei Paschi di Siena, Siena*

Flavio Valeri *Lazard, Milan*

1200 – 1215 Coffee break

### Event supported by the following law firms

BonelliErede

CastaldiPartners

Chiomenti

Cappelli Riolo Calderaro Crisostomo Del Din & Partners

De Berti Jacchia Franchini Forlani

Gatti Pavesi Bianchi Ludovici

Gianni & Origoni

Legance

Nunziante Magrone

PedersoliGattai

Portolano Cavallo

Ughi e Nunziante

# Thursday continued

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1215 – 1345 **SESSION TWO**

## **Restructuring: analysis of the current features of restructuring on the two sides of the Alps including in a transalpine context**

In a European economy where several sectors continue to strongly suffer either because of a switch of the demand side or a too heavy financial debt, the number of restructuring proceedings is continuing to increase overall and in France and in Italy in particular. The legal systems of the two countries, with the French one having somehow inspired the Italian one, offer several specific tools which are increasingly used in order to help identifying and dealing with difficulties at an early stage, including in a French Italian cross border context as evidenced by recent high-profile matters. The panel will explore, with restructuring experts and practitioners, these specific tools, procedures (including the ad hoc mandate), and key players (including banks and the State) and how, in practical terms, tools similar in each country both have allowed and have had to be taken into account to help restarting the business with existing or new industrial or financial shareholders.

*Moderator*

**Fabio Macri** *BonelliErede, Genoa*

*Speakers*

**Thierry Collard** *Setic & Pourtier, Roanne*

**Eric Étienne-Martin** *AJ UP, Lyon*

**Julie Molinié** *Bersay, Paris*

**Luciano Panzani** *Professor at the University of Tuscia, Viterbo;*

*Former President of the Rome Court of Appeals, Rome*

**Paolo Rinaldi** *AlixPartners, Milan*

1345 – 1500 **Buffet lunch**

1500 – 1630 **SESSION THREE**

## **Security and sovereignty: Franco-Italian defence cooperation in the European and global legal framework**

The panel will aim at exploring the legal, strategic, and political dimensions of bilateral defence in a multipolar world discussing the importance of shared security responsibilities in the EU and beyond.

*Moderator*

**Andrea Fedi** *Legance, Rome*

*Speakers*

**Federico Bonaiuto** *Leonardo, Rome*

**Virginie Degot** *Dassault Systemes, Paris*

**Marcello Irlando** *UAMA, Rome*

**Giorgio Martellino** *Avio, Rome*

**Massimo Merli** *Thales, Milan*

1630 – 1700 **Closing remarks**

Hugo Diener Darrois Villey Maillot Brochier, Paris

Lionel Lesur Franklin, Paris

1700 – 1800 **Closing cocktail**

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### **Continuing Professional Development/Continuing Legal Education**

For event delegates from jurisdictions where CPD/CLE is mandatory, the IBA will provide a Certificate of Attendance for the event. Subject to CPD/CLE requirements, event delegates can use this to obtain the relevant number of hours' accreditation. The number of CPD/CLE hours available may vary depending on the rules applied by the members' bar association/law society on time recording criteria.

A Certificate of Attendance is available to event delegates on request. Please ask at the IBA event registration desk for information on how to obtain the certificate.

### **IBA Harassment Policy**

IBA events provide unrivalled professional development and network-building opportunities for international legal practitioners and their professional associates. The IBA values the participation of every delegate and member of the IBA and wants all attendees to have an enjoyable and fulfilling experience. Accordingly, all event attendees are expected to show respect and courtesy to other attendees, IBA staff and those involved with hosting the events throughout the event and at all events, receptions, and parties, whether officially organised by the IBA or others. All delegates, guests, attendees, speakers, exhibitors, staff and volunteers at any IBA event are required to conform to the IBA Harassment Policy.

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# International Bar Association

the global voice of the legal profession



## About the IBA

The International Bar Association (IBA), established in 1947, is the world's leading organisation of international legal practitioners, bar associations, law firms and law societies.

The IBA influences the development of international law reform and shapes the future of the legal profession throughout the world. It has a membership of more than 80,000 individual lawyers and more than 190 bar associations and law societies spanning over 170 countries.

Inspired by the vision of the UN, the IBA was founded in the same spirit, just before the Universal Declaration of Human Rights was proclaimed in 1948.

The IBA covers all practice areas and professional interests, providing members with access to leading experts and up-to-date information, enabling them to better represent their clients' interests.

Through its various committees, fora and task forces, the IBA facilitates the exchange of information and views among its members as to laws, practices and professional responsibilities relating to the practice of law around the globe.

The principal aims and objectives of the IBA are:

- to promote an exchange of information and views among its members as to laws, practices and professional responsibilities around the globe;
- to support the independence of the judiciary and the right of lawyers to practise their profession without interference;
- to support human rights for lawyers worldwide through the IBA Human Rights Institute;
- to provide members with world class professional development to enable them and their organisations to deliver outstanding legal services
- to deliver top level international network-building opportunities;
- to be committed to the development of international law reform; and
- to contribute to the advancement, development and harmonisation of law at an international level.

### International Bar Association

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