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INTERNATIONAL BAR ASSOCIATION CONFERENCE 2025

A conference presented by the IBA Corporate and M&A Committee

# 22nd Annual International Mergers and Acquisitions Conference

4–5 June 2025

The Plaza Hotel, New York, USA

## Working programme

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All speaker materials and biographies can be found at [www.ibanet.org/conference-details/conf2594](http://www.ibanet.org/conference-details/conf2594)

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Adam Emmerich *Wachtell Lipton Rosen & Katz, New York;*  
*Chair, Strategy and Finance Subcommittee, IBA Law Firm*  
*Management Committee*  
 Mark Pflug *Simpson Thacher & Bartlett, New York*

**Conference Co-Vice Chairs**

Richard Smith *Slaughter and May, London*  
 Hans-Jörg Ziegenhain *Hengeler Mueller, Munich; Member,*  
*IBA Corporate and M&A Law Committee Advisory Board*

# Wednesday 4 June

All working sessions will take place in the Grand Ballroom

0715 – 1730

**Registration**

*Grand Ballroom foyer*

0845 – 0900

**Welcome by Conference Co-Chairs and IBA Leadership**

Jaime Carey *Carey, Santiago; President, International Bar Association*  
 Daniel Del Río *SMPS, Mexico City; Chair, Legal Practice Division, International Bar Association*  
 Adam Emmerich *Wachtell Lipton Rosen & Katz, New York; Chair, Strategy and Finance Subcommittee,*  
*IBA Law Firm Management Committee*  
 Mark Pflug *Simpson Thacher & Bartlett, New York*

0900 – 1000

**A review of the worldwide M&A marketplace**

A prominent investment banker provides an insider's view of the financial, economic and business factors affecting the M&A market.

*Speaker*

Jeffrey Hogan *Head of Global M&A, Wells Fargo, New York*

*Moderator*

Mark Pflug *Simpson Thacher & Bartlett, New York*

*Reporter commentators*

Lauren Hirsch *New York Times, New York*

Anirban Sen *Reuters, New York*

Lauren Thomas *Wall Street Journal, New York*

1000 – 1030

**Coffee/tea break**

*Grand Ballroom and Centennial foyers*

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# Wednesday continued

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1030 – 1130

## Global M&A hot topics

The panellists will discuss recent M&A developments and hot topics arising around the world.

### Moderators

**Nicola Charlston** *King & Wood Mallesons, Melbourne, Victoria; Co-Chair, IBA Corporate and M&A Law Committee*

**Jamie Leigh** *Cooley, San Francisco, California; Website Officer, IBA Corporate and M&A Law Committee*

### Speakers

**Harry Coghill** *Macfarlanes, London; Conference Coordinator Europe, IBA Corporate and M&A Law Committee*

**Manuel Galicia** *Galicia, Mexico City*

**Ralf Morshäuser** *Gleiss Lutz, Munich; Senior Vice Chair, IBA Corporate and M&A Law Committee*

**Kate Romain** *Bredin Prat, Paris*

**Kenichi Sekiguchi** *Mori Hamada & Matsumoto, Tokyo; Conference Coordinator Asia Pacific, IBA Corporate and M&A Law Committee*

1130 – 1245

## Private equity today

The panel will focus on legal issues and developments in private equity dealmaking.

### Moderators

**Michael Holick** *Simpson Thacher & Bartlett, New York*

**Zia Mody** *AZB, Mumbai*

### Speakers

**Forrest Alogna** *Darros Villey Maillot Brochier, Paris*

**Isabella Ramsay** *Mannheimer Swartling, Stockholm; Treasurer, IBA Corporate and M&A Law Committee*

**Emanuel Strehle** *Hengeler Mueller, Munich*

**Sarah Young** *Ropes & Gray, New York; Co-Vice Chair, Corporate Governance and Activism Subcommittee, IBA Corporate and M&A Law Committee*

### Commentator

**Agnieszka Rafalska** *Head of M&A Legal for North America, EQT Group, New York*

1245 – 1345

## Lunch

*Terrace Room and Foyer / Centennial Room*

1345 – 1430

## Keynote Address

### Keynote Speaker

**Mark Ordan** *Chair and Chief Executive Officer, Pediatrix, Sunrise, Florida; Lead Independent Director, Carlyle; Chair, US Chamber of Commerce*

### Moderator

**Adam Emmerich** *Wachtell Lipton Rosen & Katz, New York; Chair, Strategy and Finance Subcommittee, IBA Law Firm Management Committee*

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# Wednesday continued

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1430 – 1530

## Energy, power and infrastructure M&A

The energy sector is one of the most active for M&A. Panelists will discuss a variety of related topics, including: strategic drivers; where the opportunities and risks lie; regulatory trends; and practical aspects of getting energy deals done.

### Moderators

**Francisco Morales** *Vinson & Elkins, New York*

**Richard Smith** *Slaughter and May, London*

### Speakers

**Jan Bogaert** *Stibbe, Brussels; Vice Chair, Private Equity Subcommittee*

**Kosturi Ghosh** *Trilegal, Bengaluru; Membership Officer, IBA Corporate and M&A Law Committee*

**Ken Nam** *Kim & Chang, Seoul*

**Svein Gerhard Simonnæs** *BAHR, Oslo*

### Commentator

**Daniel Korich** *Partner, Investment Banking, Global Natural Resources and Mergers and Acquisitions, Goldman Sachs, New York*

1530 – 1600

## Coffee/tea break

*Grand Ballroom and Centennial foyers*

1600 – 1715

## Governance, stewardship and activism

Panelists will discuss trends including the role and perspectives of institutional investors, shareholder activism, ESG and stakeholderism, and the headwinds and tailwinds for sustainability and long-term investment, both in the US and globally.

### Moderators

**Christian Hoedl** *Uría Menéndez, Madrid; Member, IBA Corporate and M&A Law Committee Advisory Board*

**Elina Tetelbaum** *Wachtell Lipton Rosen & Katz, New York*

### Speakers

**Joele Frank** *Joele Frank Wilkinson Brimmer Katcher, New York*

**Rabindra Jhunjhunwala** *Khaitan & Co, Mumbai, Maharashtra; Conference Coordinator Asia Pacific, IBA Corporate and M&A Law Committee*

**Neil Rudisill** *Goldman Sachs, New York*

**Takashi Toichi** *TMI Associates, Tokyo*

1800

## Drinks reception

*Central Park Boat House, Central Park, East 72nd Street, New York*

All registered delegates and speakers are welcome to attend.

Return coach shuttles will commence at 1745 from the Plaza Hotel to the Boathouse. The last coach will depart from the Boathouse at 2015.

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Associate conference sponsor



All working sessions will take place in the Grand Ballroom

0830 – 1245

## Registration

Grand Ballroom Foyer

0855 – 0900

## IBA Corporate and M&A Law Committee address

Bertrand Cardi *Darros Villey Maillot Brochier, Paris; Co-Chair, IBA Corporate and M&A Law Committee*

Nicola Charlston *King & Wood Mallesons, Melbourne, Victoria; Co-Chair, IBA Corporate and M&A Law Committee*

0900 – 1015

## Developments in public company M&A and securities law

A discussion of the ever-evolving landscape of public M&A around the world.

### Moderators

Vincent Mercier *Davies Ward Phillips & Vineberg, Toronto, Ontario*

Gordon Moodie *Debevoise & Plimpton, New York*

### Speakers

Eliana Catalano *BonelliErede, Milan*

Ting Chen *Cravath Swaine & Moore, New York*

Tim Gordon *Gilbert + Tobin, Sydney, New South Wales; Regional Representative North America, IBA Securities and Capital Markets Committee*

Yuki Oi *Nishimura & Asahi, Tokyo; Young Lawyers' Committee Liaison Officer, IBA Corporate and M&A Law Committee*

Bárbara Ramperti *Marval O'Farrell & Mairal, Buenos Aires; Conference Coordinator South America, IBA Corporate and M&A Law Committee*

1015 – 1045

## Coffee/tea break

Grand Ballroom and Centennial foyers

1045 – 1145

## Geopolitics, competition policy and M&A

The panellists will discuss significant antitrust/competition enforcement actions in the M&A context, developments in enforcement policy, and foreign direct investment and national security regimes around the world.

### Moderators

Janet Hui *Jun He, Beijing; LPD Council Member, International Bar Association*

Mark Plotkin *Covington & Burling, Washington DC*

### Speakers

David Altschuler *Vice President & Associate General Counsel, Competition/Antitrust, Salesforce, Washington, DC*

Avaantika Kakkar *Cyril Amarchand Mangaldas, Mumbai, Maharashtra*

Andrea Marvan Saltiel *Chair of Mexican Economic Competition, Commission (COFECE), Mexico City*

Barbara Rosenberg *BMA Advogados, São Paulo / Rio de Janeiro*

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# Thursday continued

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1145 – 1245

## **The in-house perspective**

In-house counsel from important firms and institutions share their perspective on the most pressing issues they face, how they partner with outside counsel to resolve them and how they future-proof themselves.

*Moderator*

**Valentina Cassata** *General Counsel, Standard Industries, New York*

*Speakers*

**Jasna Hasanbasic** *Vice President, Business and Legal Affairs, Sony Music Entertainment, New York*

**Francesca Secondari** *Group General Counsel and Chief Legal Officer, Prada Group, Milan*

**Stephen Solursh** *Senior Vice President and General Counsel, OPTrust Pensions Plan, Toronto, Ontario;  
Conference Coordinator North America, IBA Corporate and M&A Law Committee*

**Jesse Yeo** *Executive Vice President, Senior Deputy General Counsel, Transactions and M&A, Advance, New York*

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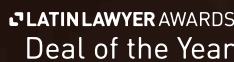
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