

INTERNATIONAL BAR ASSOCIATION PROGRAMME 2026

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A programme presented by the IBA Young Lawyers' Committee

Next Gen Legal Summit: legal profession in transition – reimagining practice, technology and dispute resolution

27 November 2026, Taj Mahal Hotel, New Delhi, Delhi, India

TOPICS INCLUDE:

- Associate to rainmaker – what no one tells you about becoming partner
- The future of dispute resolution – the progressive pathway
- Beyond borders: building a cross-border practice
- Open house discussion: AI native lawyer
- The next gen debate: this House believes that the nationality of an arbitrator is a legitimate basis for challenging impartiality in disputes involving a state engaged in geopolitical conflict

VISAS

Participants are responsible for making their own travel arrangements. It is recommended that you check your visa requirements with your local embassy or consulate. We are unable to provide visa invitation letters to support your visa application.

BOOK BEFORE
13 NOVEMBER 2026
TO RECEIVE EARLY
BOOKING DISCOUNTS

For more information and to book online visit **www.ibanet.org/conference-details/CONF2920**

Programme

Summit Co-Chairs
Arush Khanna *Numen Law Offices, New Delhi; Membership Officer, IBA Young Lawyers' Committee*
Oindrila Mukherjee *Dentons Link Legal, Mumbai*
Pranav Srivastava *Phoenix Legal, New Delhi; Co-Chair, IBA Young Lawyers' Committee*

Friday 27 November

0900 – 1600 **Registration**

0940 – 0950 **Welcome remarks**
Pranav Srivastava *Phoenix Legal, New Delhi; Co-Chair, IBA Young Lawyers' Committee*

0950 – 1010 **Keynote address by the Guest of Honour**
Honourable Justice Tejas Karia *Judge, Delhi High Court, New Delhi*

1010 – 1020 **Vote of thanks**
Arush Khanna *Numen Law Offices, New Delhi; Membership Officer, IBA Young Lawyers' Committee*

1020 – 1130

Associate to rainmaker – what no one tells you about becoming partner

This session explores the often-unspoken realities of law firm careers, focusing on what it truly takes to transition from a technically strong associate to a commercially indispensable partner.

In this session we will discuss important questions such as whether partnership is still the ultimate goal, the real differences between salaried and equity partners, and why strong technical lawyers don't automatically make partner. It will also examine when and how lawyers should start building a 'book of business', and how associates can develop client relationships ethically without overstepping.

Beyond this, the conversation will highlight the invisible skills that define successful partners, such as billing judgment, team management, and client communication, as well as what firms truly look for in the equity conversation.

Keynote Speaker
Pallavi Shroff *Shardul Amarchand Mangaldas & Co, New Delhi; Co-Chair, India Working Group, IBA Asia Pacific Regional Forum*

Moderator
Pranav Srivastava *Phoenix Legal, New Delhi; Co-Chair, IBA Young Lawyers' Committee*

Speakers
Suvigya Awasthy *PSL Advocates & Solicitors, New Delhi*
Ganesh Chandru *Kochhar & Co, Chennai*
Sandeep Mehta *JSA, Mumbai; Asia Pacific Regional Forum Liaison Officer, IBA Closely Held Companies Committee*
Ashish Razdan *Khaitan & Co, Mumbai; Treasurer, IBA Asia Pacific Regional Forum*

1130 – 1145 **Coffee break**

1145 – 1315

The future of dispute resolution – the progressive pathway

This session will be conducted in a presentation format. The total presentation time for each speaker will be 7 minutes. Following the presentations, the moderator will lead a Q&A segment with each panellist, allocating approximately 5 minutes per speaker.

The theme of the presentation will centre on the future of dispute resolution, with sub-themes including:
1. Sanctions, geopolitics and arbitration: the new normal
2. Party autonomy v institutional control: how far can we bend the rules?
3. Specialised arbitration rules: tailored protocols or procedural flexibility
4. Emergency arbitrations: the use, misuse and the due process paranoia
5. Cross-examination: overplayed and underused

Moderators
Arush Khanna *Numen Law Offices, New Delhi; Membership Officer, IBA Young Lawyers' Committee*
Oindrila Mukherjee *Dentons Link Legal, Mumbai*

Speakers
Caroline Falconer *SCC Arbitration Institute, Stockholm*
Eliane Fischer *Rothorn Legal, Zurich*
Agis Georgiades *Christos Georgiades & Associates, Nicosia*
Montek Mayal *Osborne Partners, Dubai*
Neeti Sachdeva *Mumbai Centre for International Arbitration, Mumbai*

1315 – 1415 **Lunch**

Conference networking luncheon sponsors

Jurisphere
KHAITAN & CO ADVOCATES SINCE 1911
PSL Advocates & Solicitors
VSA LEGAL

1415 – 1445

Beyond borders: building a cross-border practice

A special session on the strategies, connections and practical insights needed to build a thriving cross-border practice. Discover how to expand your international visibility, build relationships across jurisdictions and attract cross-border clients to grow your practice beyond borders.

Moderator
Alipak Banerjee *Alipak Banerjee Law Chambers, New Delhi; Secretary, IBA Professional Ethics Committee*

Speakers
Ajra Azhar *Colombo Associates, Colombo; Asia Pacific Regional Forum Liaison Officer, IBA Young Lawyers' Committee*
Shashwat Bajpai *DRSB Law Chambers, New Delhi*
Saroj Ghimire *Himalayan Lawyers and Associates, Kathmandu*

1445 – 1530

Open house discussion: AI native lawyer

The session will begin with a 10–15-minute opening presentation and QR-code poll, setting the context by exploring what will continue to make lawyers valuable as AI increasingly performs legal research, drafting and workflow automation. This will be followed by a 15-minute roundtable discussion, after which participants will engage in three focused table discussions for approximately 15 minutes in total, with around five minutes allocated to each theme. The discussions will consider the future of the AI-native associate, the evolution of the AI-enabled law firm, and the importance of trust, ethics and professional responsibility in the use of AI. The session will conclude with a 15–20-minute moderated panel discussion, followed by closing QR-code questions and live audience responses, with the exact timing for the closing segment to be confirmed.

Speakers
Talha Salaria *Lawyers at Work, Bengaluru; Vice Chair, India Working Group, IBA Asia Pacific Regional Forum*
Sankalp Srivastava *Jurisphere, New Delhi*

1530 – 1700

The next gen debate: this House believes that the nationality of an arbitrator is a legitimate basis for challenging impartiality in disputes involving a state engaged in geopolitical conflict

The summit will conclude with an exciting Oxford-style debate, bringing together two teams of speakers. Team A will comprise two speakers arguing in favour of the motion, while Team B will include two speakers arguing against it. The session will be moderated by a single moderator, who will begin with a five-minute introduction, following which Team A will present their arguments for ten minutes. Team B will then present their arguments for ten minutes, after which a rebuttal round will allot each team five minutes to respond to the opposing side. The session will then conclude with a 20-minute audience Q&A.

Moderator
Sumeer Sodhi *VSA Legal, New Delhi*

Speakers
Payal Chawla *Independent Counsel, New Delhi*
Nakul Dewan KC *Senior Advocate, Singapore*
Ritin Rai *Senior Advocate, New Delhi*
Leonora Riesenburg *4-5 Gray's Inn Square, Dubai*

Judges
Pinky Anand *Bahrain International Commercial Court, Supreme Court of India, New Delhi*
Lalit Bhasin *Society of Indian Law Firms, New Delhi; IBA Honorary Life Member of Council and Association*

1700 – 1705 **Concluding remarks**
Oindrila Mukherjee *Dentons Link Legal, Mumbai*

1705 – 1800 **Closing drinks reception**
This event is open to all registered delegates.

The IBA, its officers and staff accept no responsibility for any views expressed, presentations or materials produced by delegates or speakers at the Conference.

Kindly supported by

Bar and Bench INDIAN LEGAL NEWS
THE Bar Bulletin voice.verdicts.vision
SILF SOCIETY OF INDIAN LAW FIRMS

Information

Date

27 November 2026

Venue

Taj Mahal New Delhi
Number One Mansingh Road, New Delhi, Delhi 110011, India
Tel: +91 11 6656 6162
Email: **mahal.delhi@tajhotels.com**
Website: **www.tajhotels.com/en-in/hotels/taj-mahal-new-delhi**

Language

All working sessions and Conference materials will be in English.

Interpreters are not authorised to book for the conference or attend the conference working sessions without the prior written permission of the Asia Office Director.

How to book

Online by **19 November 2026** at **www.ibanet.org/conference-details/CONF2920** and make payment by credit card to avail of the online booking discount or complete the attached booking form and return it to Sohyun Kwon at the IBA together with your proof of bank transfer payment. You should receive an email confirmation of your booking within five days; if you do not, please contact **sohyun.kwon@int-bar.org**.

Fees

Online bookings received:

	on or before 13 November	until 19 November
Delegate fee	£45	£65

After **19 November** bookings must be received in hard copy at the IBA office.

Hard copy forms and fees received:

	on or before 13 November	after 13 November
Delegate fee	£65	£85

Full payment must be received to obtain your Conference documentation.

Fees include:

- Attendance at all working sessions
- Access to the Conference materials from the IBA website (**www.ibanet.org**), including any available speakers' papers submitted to the IBA before 20 November
- Access to live delegate search
- Lunch on Friday
- Tea and coffee during breaks
- Closing drinks reception on Friday
- Any applicable local taxes

Delegate / speaker conference bookings allow for individual entry and attendance to the conference. Delegates / speakers are not permitted to invite guests to attend any working sessions, workshops, or conference social functions.

Please note that bookings are not transferable.

List of participants

For your name to appear in the list of participants, your booking form must be received by **20 November** at the latest.

Online delegate search

Delegates can use the online delegate search via the IBA website, to use this function delegates will need to be logged into their MyIBA. This will allow search access to up-to-date attendance lists.

Booking confirmation

Upon receipt of your payment for the Conference a confirmation email will be sent to you which contains information regarding your attendance at the Conference. You will also be able to view and download your payment information and manage your booking via your My IBA profile on the IBA website.

Book with confidence

- If the IBA needs to reschedule the event, your booking will be automatically transferred to the new date and no additional fees will be charged. If this date is not convenient for a delegate, a refund of the cost of the conference place will be available on request to the IBA.
- If the IBA is unable to reschedule the conference within 12 months of the original scheduled date, a full refund of the cost of the conference place will automatically be made to all delegates.
- Please note that the IBA will not provide refunds for any costs incurred including any travel costs.

Please note, these terms are subject to any more restrictive or different local requirements and may be altered and amended from time to time to reflect any changes to restrictions or government requirements.

Unauthorised accommodation agents

It has been brought to our attention that there are multiple companies contacting past attendees, claiming to represent the IBA, offering 'assistance' with conference and hotel bookings.

They are operating by cold-calling and spamming companies whose names have appeared on previous List of Participants, Programmes and Sponsorship recognition. Please ignore any communication that does not come directly from the IBA.

Disabled access

Taj Mahal New Delhi is wheelchair accessible. Please notify us if you require special assistance.

Continuing Professional Development /Continuing Legal Education

For Conference delegates from jurisdictions where CPD/CLE is mandatory, the IBA will provide a Certificate of Attendance for the Conference. Subject to CPD/CLE requirements, Conference delegates can use this to obtain the relevant number of hours' accreditation. The number of CPD/CLE hours available may vary depending on the rules applied by the members' bar association/law society on time recording criteria.

A Certificate of Attendance is available to Conference delegates on request. Please ask at the IBA Conference registration desk for information on how to obtain the certificate.

Terms and Conditions

All conference delegates must provide full and accurate information regarding their identity and contact information. Failure to do so will result in their conference booking being cancelled.

Full payment must be received to obtain your Conference documentation.

Cancellation of conference or social functions

If cancellation is received by email to **sohyun.kwon@int-bar.org** on or before 13 November 2026, fees will be refunded less a 25 per cent administration charge. Refunds will be made minus any monies owed to the IBA. Monies cannot be kept on IBA accounts or transferred to future IBA conferences.

We regret that no refunds can be made after this time. Conference or social function bookings received after this time will not be eligible for any refund of fees. Should you have difficulties in obtaining your visa and are not able to attend the Conference this cancellation policy will still apply.

Payment

When booking the Conference, full payment of the booking fee is required at the time we accept your booking.

VAT will be added to delegate fees as appropriate. Our prices may change at any time, but any price change will not affect bookings that we have confirmed with you. Booking fees for the Conference can only be paid in the booking fee currency listed above.

Credit card payments: The IBA accepts these payment methods: American Express, Diners, Discover, JCB, Maestro, Mastercard, UnionPay, and Visa. Payments from local or affiliate services linked to these providers can also be made through the IBA website.

It is the responsibility of the cardholder to ensure that the card's security details are ready and to check that there is a sufficient balance on the card for the payment to complete.

All fees payable to us by you in relation to the Conference shall be paid free and clear of all deductions or withholdings whatsoever.

If any deductions or withholdings are required by law to such fees, you shall pay such sum as will, after the deduction or withholding has been made, leave us with the same amount as we would have been entitled to receive in the absence of any such requirement to make a deduction or withholding.

Travel arrangements and visas

Participants are responsible for making their own travel arrangements. It is recommended that you check your visa requirements with your local embassy or consulate. **We are unable to provide visa invitation letters to support your visa application.**

Please apply for your visa in good time.

Carbon efficient travel

With IBA conferences taking place in major business centres all over the world, travel is an unavoidable reality for our delegates. The IBA encourages its members and delegates to be responsible and conscious of the impact travel has on the environment and to take measures to reduce the carbon impact of their travel.

Some suggested steps that delegates can take include:

- Travel by train instead of flying if possible.
- Book direct flights instead of connecting flights, if available, as limiting the number of stops needed will reduce your carbon footprint.
- Consider the impact of the travel class that you book – business class travel equates to 3 times the carbon footprint of economy class.

Relying on the local public transport is the more carbon friendly option, but this is not always a realistic option. Where reliance on taxis/cars is needed use electric vehicles over petrol or diesel and share vehicle usage with other delegates and colleagues.

Badges

For security reasons, name badges are required to be worn visibly at all times during the Conference and at any IBA organised social function linked to the Conference. Proof of identity is required to collect your badge and for a replacement badge to be issued. Checks will be in place and staff will challenge delegates not wearing a valid conference badge. Anyone not wearing a badge must get a replacement badge from IBA staff or will be required to leave the venue immediately. Anyone found wearing a badge that they are not entitled to wear will have the badge removed and will be required to leave the Conference.

All conference bookings are non-transferable and cannot be resold, transferred or passed on to another person, whether for commercial gain or otherwise.

Name badges can only be used by the booked attendee to access the event or social function; name badges cannot be shared or borrowed by any other person, whether registered for the event or otherwise.

Any breach of these terms will result in the booked attendee being required to leave the event / social function with immediate effect and the cancellation of their booking without reimbursement or refund of any previously paid fees.

Photography and filming

Certain sessions and social functions at an IBA Event may be photographed or filmed and some of this content may be used for future IBA marketing materials, member communications, products or services. Should you have any concerns about this, or if you do not wish to be featured in any of these materials, please contact the IBA Marketing Department at **ibamarketing@int-bar.org**.

No participant, attending in any capacity, is authorised to record or film the conference working sessions, workshops or social function without the prior written permission of the Conferences Director.

Recording-Capable Eyewear and Smart Glasses

The use of smart glasses, augmented reality eyewear or any eyewear with built-in cameras, audio recording or filming capabilities (including Meta smart glasses, Apple Vision Pro and similar devices) is prohibited in all conference venues, session rooms and exhibition spaces. Such devices must be removed or stored before entering these areas.

The Organiser reserves the right to inspect any devices suspected of having recording capability. Non-compliance may result in confiscation for the duration of the event, refusal of entry or expulsion without refund. Exceptions for prescription-based smart eyewear required for accessibility must be requested in writing at least 14 days before the event and are subject to approval.

Illness

You will not attend the Conference if you are displaying symptoms of a communicable disease. Should you develop symptoms during your attendance, you will inform a member of IBA staff by email (**sohyun.kwon@int-bar.org**) and you agree not to attend any further sessions or related events and to comply with all local and national restrictions.

You agree that, if asked by the relevant local or national authorities, the IBA has permission to pass on your personal information and contact details to those authorities should contact tracing be required.

Promotional literature

No individual or organisation may display or distribute publicity material or other printed matter during an IBA Event, unless by prior arrangement with the IBA. Organisations and companies wishing to discuss promotional opportunities should contact the IBA Sponsorship Department at **sponsorship@int-bar.org**.

Conference sell-outs

The IBA hosts conferences in venues of a suitable size for each event; however, there are times when a conference may sell out and the IBA cannot guarantee places will be available. Should this happen, prospective delegates will be informed, and a waiting list will operate. The waiting list will function on a 'first come, first served' basis, subject to receiving booked delegate cancellations. The waiting list for the Conference will close once the waiting list has reached ten per cent of the venue capacity, as it is very unlikely a place will become available. IBA will not be liable for any expenses or costs incurred by you (including travel and accommodation costs) in relation to attendance at the Conference, including if you travel to the Conference without a confirmed place).

Harassment

Conferences provide unrivalled professional development and network-building opportunities for international legal practitioners and their professional associates. The IBA values the participation of every delegate and member of the IBA and wants all attendees to have an enjoyable and fulfilling experience. Accordingly, all Conference attendees are expected to show respect and courtesy to other attendees, IBA staff and those involved with hosting the events throughout the Conference and at all events, receptions, and parties, whether officially organised by the IBA or others. All delegates, guests, attendees, speakers, exhibitors, staff and volunteers at the Conference are required to conform to the IBA Harassment Policy. See **www.ibanet.org/iba-harassment-policy**.

Cancellation by the IBA

We may at any time, with or without giving notice, in our absolute discretion and without giving any reason, cancel or postpone the Conference, change its venue or any of the other published particulars, or withdraw any invitation to attend. In any case, we will not be liable for any loss, liability, damage or expense suffered or incurred by any person, nor will we return any money paid to us in connection with the Conference unless we are satisfied not only that the money in question remains under our control but also that the person who paid it has been unfairly prejudiced (as to which, decision shall be in their sole and unfettered discretion and, when announced, final and conclusive).

The IBA shall have no liability to you, for a refund or otherwise, where the IBA is forced to cancel or reschedule part or all of the Conference due to reasons beyond our reasonable control. However, refunds may be paid at IBA's discretion. IBA will be entitled to change the venue and make minor changes to the timing and content of the Conference. The IBA, its officers and staff accept no responsibility for any views expressed, presentations or materials produced by delegates or speakers at the Conference.

Full **Conference and Events Terms and Conditions** apply.

Booking form

IBA Next Gen Legal Summit: legal profession in transition – reimagining practice, technology and dispute resolution

27 November 2026, Taj Mahal Hotel, New Delhi, Delhi, India

Please read the 'Information' section before completing this form and return it together with your proof of bank transfer to Sohyun Kwon at the address below.

BOOK ONLINE AT **WWW.IBANET.ORG/CONFERENCE-DETAILS/CONF2920** TO MAKE IMMEDIATE AND SECURE PAYMENT BY CREDIT CARD AND OBTAIN A DISCOUNT ON THE FEES BELOW

PERSONAL DETAILS *(Please attach your business card or write in block capitals)*

Title_____ Given name _____ Family name _____

Name and country to be shown on badge *(if different from above)* _____

IBA Membership number *(if applicable)* _____ Date of birth _____

Firm/company/organisation_____

Address _____

_____ Country _____

Tel _____Email _____

TO OBTAIN A DISCOUNT ON THE FEES BELOW, PLEASE BOOK BY **19 NOVEMBER** ONLINE AT
WWW.IBANET.ORG/CONFERENCE-DETAILS/CONF2920
PLEASE SEE 'INFORMATION' FOR FURTHER ONLINE BOOKING DETAILS.

FORMS AND FEES RECEIVED:	**on or before 13 November**	**after 13 November**	**amount payable**
Delegate fee	£65	£85	**£**
SOCIAL PROGRAMME	**Price**	**Number of places**	**amount payable**
Friday – Closing drinks reception *One social function place per delegate is permitted.*	NIL	☐	**NIL**

Are you or your business resident outside of India? ☐ Yes ☐ No

Do you have a valid GSTIN? ☐ Yes ☐ No

Enter GSTIN registration number (GSTIN will be displayed on invoice) _____

TOTAL AMOUNT PAYABLE £

FULL PAYMENT MUST BE RECEIVED IN ORDER TO PROCESS YOUR BOOKING.
PLEASE NOTE THAT BOOKINGS ARE NOT TRANSFERABLE.

METHODS OF PAYMENT

By credit card

Book online at **www.ibanet.org/conference-details/CONF2920** and make immediate and secure payment by credit card

Note: please do not send your credit card details on the booking form or within an email or fax.

By bank transfer or BACs payment

Booking forms received without proof of payment will NOT be processed until proof of payment has been received.

Pounds sterling: by bank transfer or BACS payment to the IBA account number: 13270222 (Sort Code 56-00-03) at the National Westminster Bank, St James's & Piccadilly Branch, 208 Piccadilly, London W1A 2DG, United Kingdom.

SWIFT address NWBKGB2L, IBAN GB05NWBK56000313270222

WHERE DID YOU FIRST HEAR ABOUT THIS CONFERENCE?

☐ IBA CONFERENCE ☐ OTHER CONFERENCE ☐ DIRECT MAIL ☐ INTERNET ☐ ADVERTISEMENT

☐ EMAIL ☐ EDITORIAL ☐ RECOMMENDATION ☐ OTHER

Please provide further details, quoting code (if applicable)

_____

_____

The International Bar Association would like to keep in touch with you about relevant news, events, publications and membership. You can opt out of receiving information at any time by emailing **member@int-bar.org** or by logging into My IBA and updating your preferences. Your details will be included in the list of participants. If you do not want your details to be included in the list, please email **sohyun.kwon@int-bar.org**.

For further details on how your data is used and stored: **www.ibanet.org/privacy-policy**

PLEASE SEND THE COMPLETED FORM TO INTERNATIONAL BAR ASSOCIATION:

Sohyun Kwon

Trade Tower, Suite 4306, 511 Yeongdong-daero, Gangnam-gu, Seoul, 06164, South Korea

Email: sohyun.kwon@int-bar.org www.ibanet.org

International Bar Association

the global voice of the legal profession



About the IBA

The International Bar Association (IBA), established in 1947, is the world's leading organisation of international legal practitioners, bar associations, law firms and law societies.

The IBA influences the development of international law reform and shapes the future of the legal profession throughout the world. It has a membership of more than 80,000 individual lawyers and more than 190 bar associations and law societies spanning over 170 countries.

Inspired by the vision of the United Nations, the IBA was founded in the same spirit, just before the Universal Declaration of Human Rights was proclaimed in 1948.

The IBA covers all practice areas and professional interests, providing members with access to leading experts and up-to date information, enabling them to better represent their clients' interests.

Through its various committees, fora, and task forces, the IBA facilitates the exchange of information and views among its members as to laws, practices and professional responsibilities relating to the practice of law around the globe.

IBA Young Lawyers' Committee

The Young Lawyers' Committee (YLC) aims to help young lawyers enhance their skills and networks through IBA programmes, conferences, and projects, while offering fresh ideas to the IBA. The Committee's activities promote the IBA among young lawyers globally and highlight membership benefits.

Key initiatives include the Young Lawyer Training Courses, which connect young lawyers with senior professionals, and encouraging involvement in various IBA divisions. The YLC also fosters communication through newsletters and e-bulletins, reporting on activities and sharing articles from young lawyers worldwide on relevant legal topics. Our goal is to actively engage young lawyers in global discussions and IBA activities.

For more information please visit the **IBA Young Lawyers' Committee home page**.

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