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INTERNATIONAL BAR ASSOCIATION CONFERENCE 2026

A conference presented by the IBA Anti-Corruption Committee

Compliance, governance and innovation: balancing risks and opportunities of doing business in Latin America

31 August–2 September 2026

JW Marriott Hotel, São Paulo, Brazil

Working programme

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All submitted speaker materials and biographies can be found at www.ibanet.org/conference-details/CONF2801

Conference Co-Chairs

Maximiliano D'Auro *Beccar Varela, Buenos Aires; Co-Chair, IBA Anti-Corruption Committee*

Adriana Dantas *Lefosse Advogados, São Paulo*

Ryan Rohlfen *Latham & Watkins, Chicago, IL; Vice Chair, Compliance Subcommittee, IBA Anti-Corruption Committee*

Local Host Committee

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Lefosse Advogados

Madruga BTW

Machado Meyer Advogados

Mattos Filho

Pinheiro Neto Advogados

TozziniFreire Advogados

Monday 31 August

1830 – 2030 Opening cocktail reception

JW Marriott Hotel - Ballroom II (1st Floor)

All registered delegates, speakers and exhibitors are invited to attend.

address: Av das Nações Unidas 14401 - Torre Hotel, São Paulo

Tuesday 1 September

All working sessions will take place in Ballroom I (1st Floor)

Lunch will take place in Ballroom II (1st Floor)

0830– 1645 Registration

JW Marriott Hotel - foyer of Ballroom I (1st Floor)

0900 – 0915 Opening remarks

Maximiliano D'Auro *Beccar Varela, Buenos Aires; Co-Chair, IBA Anti-Corruption Committee*

Adriana Dantas *Lefosse Advogados, São Paulo*

Daniel Del Rio *SMPS Legal, Mexico City; Chair, IBA Legal Practice Divisions*

Ryan Rohlfen *Latham & Watkins, Chicago, IL; Vice Chair, Compliance Subcommittee, IBA Anti-Corruption Committee*

0915 – 1000 Keynote speech

Vinicius Marques de Carvalho *Controladoria-Geral da União, Brasília*



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Tuesday continued

1000 – 1100 **Regional anti-corruption update**

The panel will explore the main key trends, enforcement actions, and cross-border developments in the Americas region. This session will explore the increasing intersection between anti-corruption enforcement and organised crime frameworks and highlight cross-border risks and enforcement convergence affecting companies operating across Latin America.

Moderators

Maximiliano D'Auro *Beccar Varela, Buenos Aires; Co-Chair, IBA Anti-Corruption Committee*

Karla Lini Maeji *TozziniFreire Advogados, São Paulo; Vice Chair, Non-trial Resolutions of Bribery Cases Subcommittee, IBA Anti-Corruption Committee*

Speakers

Luiz Fernando Rebellato *Ministerio Publico do Estado de São Paulo, São Paulo*

Lindsay Sykes *PPO Indacochea, Santa Cruz*

James Tillen *Miller & Chevalier Chartered, Washington, DC; Advisory Board Member, IBA Anti-Corruption Committee*

1100 – 1130 **Coffee/tea break**

1130 – 1230 **Evolving fraud regulatory framework and impacts on corporate investigations**

This session will provide an analysis of recent legislative and regulatory changes that are reshaping the landscape for fraud prevention, detection, and enforcement. Panelists will compare developments in key jurisdictions, highlighting how new statutes, administrative reforms, and enforcement priorities are expanding corporate liability and imposing stricter expectations on internal governance. Building on this overview, the panel will also examine the practical implications of these developments for internal investigations.

Moderators

Fabricio Vanoni Matta *Paketa, São Paulo*

Diego Sierra *Von Wobeser & Sierra, Mexico City; Regional Representative Latin America, IBA Anti-Corruption Committee*

Speakers

Benjamin Borsodi *Schellenberg Wittmer, Geneva; Diversity and Inclusion Officer, IBA Anti-Corruption Committee*

Marcelo Pontes Vianna *Controladoria-Geral da União, Brasília*

Gabriela Ruiz *King & Ruiz, Miami, FL*

Marilia Zulini *Motiva Infraestrutura de Mobilidade, São Paulo*

1230 – 1400 **Lunch**

1400 – 1500 **Terrorism designations, organised crime, and sanctions convergence: implications for business in Latin America**

This session will examine the legal, regulatory and operational implications of evolving terrorism designations, with a focus on the increasing convergence between anti-money laundering (AML), counter-terrorist financing (CTF) and sanctions regimes, as well as the expansion of 'national security risk' concepts in the context of organised crime. It will explore how these developments affect risk classification and exposure, prompting companies to reassess country, sectoral and counterparty risks in environments where criminal networks may be indirectly linked to sanctioned or high-risk activities. The discussion will also address operational and financial system impacts, including potential spillover effects on banking relationships, access to credit, trade finance, insurance coverage and cross-border transactions driven by heightened risk sensitivity among financial institutions and global partners.

Moderators

Andrew M Levine *Debevoise & Plimpton, New York City, NY; LPD Council Member, LPD Council*

Clarissa Oliveira *Oliveira Capalbo Associados, São Paulo; Whistleblowing Officer, Compliance Subcommittee, IBA Anti-Corruption Committee*

Speakers

Richard Fogarty *S-RM Intelligence and Risk Consulting, New York City, NY*

Luis Martinez Corres *Libera Iuris, Mexico City*

Mariana Ramalho Cardoso *BTG Pactual, São Paulo*

MOBILE TELEPHONES

Delegates are requested to ensure that mobile telephones and any other portable devices are switched to silent in working sessions.



1500 – 1600 Best practices: use of artificial intelligence in compliance programmes

This session will explore how companies can effectively leverage artificial intelligence to strengthen their compliance programs, with a focus on practical applications that enhance risk detection, monitoring, and overall program performance. Panelists will discuss the use of AI-driven tools to analyze large volumes of transactional and communications data, identify behavioral anomalies, and flag emerging risks in real time. The conversation will also cover governance considerations, including model transparency, data quality, and safeguards to prevent bias or over-reliance on automated outputs. Attendees will gain insights into integrating AI responsibly into existing compliance frameworks, increasing investigative efficiency, and aligning technological innovation with regulatory expectations and ethical standards.

Moderators

Guillermo Acuña *Carey, Santiago*

Juliana Daniel *Berardo Advogados, São Paulo, Brazil; Co-Chair, Compliance Subcommittee, IBA Anti-Corruption Committee*

Speakers

Isabel Costa Carvalho *Hogan Lovells International, São Paulo*

Thomas Hannickel *Legitimuz, São Paulo*

Juliana Palma *Accenture, São Paulo*

1600 – 1630 Coffee/tea break

1630 – 1730 Multilateral development banks and risk mitigation when investing in distressed assets

The panel will discuss distressed investing poses heightened integrity and governance risks, and why getting risk mitigation right matters for both returns and development impact. Panelists will discuss how investors and MDBs assess these risks under severe time and information constraints, how to identify who truly controls a distressed company, how approaches remediation, and exit decisions. The conversation will also consider whether MDB involvement can truly help transform poorly governed businesses.

Moderators

Leopoldo Pagotto *Freitas Leite e Advad Advogados, São Paulo; Advisory Board Member, IBA Anti-Corruption Committee*

Lucas Passos *World Bank Group, São Paulo; Secretary, Debarment & Exclusions Subcommittee, IBA Anti-Corruption Committee*

Speakers

Jean Laprevotte *International Finance Corporation, São Paulo*

Marcelo Martins *JiveMaua, São Paulo*

Juan Ronderos *Inter-American Development Bank, Washington, DC; Publications Officer, IBA Anti-Corruption Committee*

Marcia Yagui *ByCapital, São Paulo*

1730 – 1745 Closing remarks - day 1

Summary of key insights and preview of Day One.

Maximiliano D'Auro *Beccar Varela, Buenos Aires; Co-Chair, IBA Anti-Corruption Committee*

1900 – 2100 Welcome reception provided by the local Host Committee

Vista Ibirapuera

All registered delegates and speakers are invited to attend.

address: Av Pedro Álvares Cabral 1301 - 8o andar, Parque do Ibirapuera, São Paulo

Shuttle will depart the JW Marriott Hotel at 1820. Meet up point: ground floor entrance.

MOBILE TELEPHONES

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All working sessions will take place in Ballroom I (1st Floor)
Lunch will take place in Ballroom II (1st Floor)

0830– 1645 **Registration**

0900 – 0915 **Opening remarks**

0915 – 1015 **C-level roundtable: navigating compliance and governance in volatile environments**

This interactive roundtable will bring together senior executives to discuss how corporate leaders are navigating compliance and governance challenges amid increasing geopolitical uncertainty, regulatory volatility, financial pressure from stakeholders, and rapidly shifting risk landscapes. Participants will explore real-world scenarios involving crisis management, strategic decision-making under pressure, and the alignment of governance structures with evolving stakeholder expectations. The conversation will also examine executive-level approaches to strengthening enterprise-wide risk oversight, ensuring organisational agility in response to emerging threats and transforming compliance from cost center to a strategic partner.

Moderators

Adriana Dantas *Lefosse Advogados, São Paulo*

Lucio Martins *J&F SA, São Paulo*

Speakers

Ricardo Bocutti *Ericsson, New York City, NY*

Neuma Eufrazio Braz Moreira *Nexa Resources, São Paulo*

Patrick Pearsall *Gibson Dunn & Crutcher, Washington DC*

1015 – 1100 **Keynote speech**

Matthew Fowler *Inter-American Development Bank, Washington, DC*

1100 – 1130 **Coffee/tea break**

1130 – 1230 **Data governance and privacy frameworks: implications for corporate investigations**

This session will examine how evolving data governance and privacy frameworks across Latin America are reshaping the way companies conduct corporate investigations. Panelists will discuss the growing complexity of regional data protection laws, the operational challenges involved in handling personal and sensitive information, and the heightened expectations of regulators regarding data security, retention, and cross-border transfers. The conversation will also address the practical implications for investigative protocols, including evidence collection, preservation of digital records, employee-privacy considerations, and cooperation with authorities. Attendees will gain insights into designing compliant, defensible investigation processes that balance regulatory requirements, organizational risk, and the need for operational efficiency in an increasingly data-driven enforcement environment.

Moderators

Leonel Pereznieto del Prado *Creel Garcia-Cuellar Aiza y Enriquez, Mexico City; Vice Chair, Non-trial Resolutions of Bribery Cases Subcommittee, IBA Anti-Corruption Committee*

Thiago Santos Sombra *Mattos Filho, Brasília; Regional Representative Latin America, Non-trial Resolutions of Bribery Cases Subcommittee, IBA Anti-Corruption Committee*

Speakers

Roberta Aronne *Terranova, São Paulo*

Audrey Feld *EssilorLuxottica, Rio de Janeiro*

Pedro Martini *Cleary Gottlieb Steen & Hamilton, São Paulo*

1230 – 1400 **Lunch**



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1400 – 1500 **M&A, private equity and compliance integration: from risk mitigation to value creation**

This session will explore how compliance has evolved into a core element of M&A and private equity strategy, shaping outcomes across the entire deal lifecycle. It will address risk-based pre-acquisition due diligence under tight timelines, including the identification and pricing of compliance risks, as well as post-acquisition integration and the challenges of successor liability and effective remediation in line with expectations from authorities such as the US Department of Justice and the Brazilian CGU, among others. The discussion will also highlight how robust compliance frameworks can enhance valuation, support smoother exits and act as a strategic value driver for private equity sponsors and corporate buyers alike.

Moderators

Ryan Rohlfen *Latham & Watkins, Chicago, IL; Vice Chair, Compliance Subcommittee, IBA Anti-Corruption Committee*

Raphael Rodrigues Sore *Machado Meyer Advogados, São Paulo*

Speakers

Matheus Leonel *Brookfield, São Paulo*

Sophie Scemla SC *Gide Loyrette Nouel, Paris*

Gustavo Henrique Tardelli Alves *Controladoria-Geral da União, Brasília*

1500 – 1600 **From isolated alerts to collective intelligence: blockchain, data federation and the privacy-preserving technologies protecting against fraud and corruption**

This session will explore trusted data ecosystems and how emerging technologies are reshaping transparency and transaction security, moving from blockchain and distributed ledgers in a broader shift. Fraud and corruption schemes cross institutional boundaries, yet each organisation still assesses risk seeing only its own data. Panellists will discuss how federated data sharing, anonymisation, pseudonymisation and privacy-enhancing technologies allow institutions and authorities to detect cross-institutional patterns without surrendering data sovereignty, bank secrecy or data protection safeguards. Attendees will gain practical insights into collaborative fraud prevention, regulatory expectations for information sharing arrangements and the governance needed to make shared intelligence explainable, auditable and lawful.

Moderators

Antenor Madruga *Madruga BTW, São Paulo*

Daniel Sibille *Oracle, São Paulo*

Speakers

Antonio Gesteira *FTI Consulting, São Paulo*

Ilene Najjarian *Fundação Getúlio Vargas, São Paulo*

Ana Soares *Nubank, São Paulo*

Carolina Yumi *Conselho de Controle de Atividades Financeiras, São Paulo*

1600 – 1630 **Coffee/tea break**

1630 – 1730 **The role of legal professionals in promoting integrity and ethical business practices**

This session will explore the critical role that legal professionals play in fostering integrity, ethical conduct, and accountability within organisations and across broader business ecosystems. Panelists will discuss best practices for advising corporate clients on ethical decision-making, managing conflicts of interest, and embedding integrity-driven principles into governance structures and day-to-day operations. The conversation will also delve into common ethical dilemmas faced by in-house and external counsel - such as navigating competing stakeholder expectations, balancing confidentiality with disclosure obligations, and addressing misconduct in complex or high-pressure environments. Attendees will gain practical insights into how legal practitioners can serve as strategic partners in shaping responsible business practices, strengthening compliance culture, and promoting ethical resilience in rapidly evolving regulatory landscapes.

Moderators

Jose Buaz Neto *Pinheiro Neto Advogados, Brasília*

Sara Carnegie *International Bar Association, London; Council Member, IBA Diversity & Inclusion Council*

Speakers

Mark Beardsworth *Signature Litigation, London*

Samantha Feinstein *Government Accountability Project, Washington, DC; Publications Officer, IBA Anti-Corruption Committee*

Taísa Maciel *Compass Gas & Energy, São Paulo*

David Sachar *Runnymede Law & Ethics, Little Rock, AR; Senior Vice Chair, Debarment & Exclusions Subcommittee, IBA Anti-Corruption Committee*

1730 – 1745 **Closing remarks and key takeaways**



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